

Service Suspension	Potential Redeployment	Risks	HB Assessed Risk
Cancel outpatient clinics (F2F and Virtual)	Medical staff to support wards/ED OP Nursing staff to wards	Increased waiting times Potential missed cancer diagnosis	
Cancel specialist nurse clinics	Redeploy specialist nurses to wards/field hospital	Increased waiting times Patient deterioration Failure to review medication	
Cancel non-urgent elective operating	Surgeons redeployed to wards Anaesthetists/ODPs to ITU Theatre nurses to ITU/Wards	Increased waiting time Further deterioration and potential harm Further disability/pain Increased anxiety	
Cancel non-critical community clinics e.g. community therapies, primary care clinics in Community Hospitals, day services	Staff redeployed to wards/Field Hospital	Increased waiting time Isolation of vulnerable patients Increased pain/disability Deterioration and risk of hospital admission	
Cancel non-urgent diagnostic services (e.g. radiology/endoscopy)	Redeploy radiographers to support as HCSWs Redeploy endoscopy nurses to wards	Increased waiting time Potential missed diagnosis Risk of harm	
Cancel non-critical home-based services e.g. district nursing, community therapies, OPMH etc	Staff redeployed to wards/Field Hospital	Deterioration of patient Isolation/MH issues Pain/harm	
Close community dental services	Staff to support field hospitals/vaccination	Dental issues unresolved Waiting time increase Pain/harm	
Cease school nursing	Staff to support vaccination/field hospitals	No provision for schools MH issues unresolved Increased CAMHS referrals Fall behind in childhood immunisations	
Cease health visiting services	Staff to support vaccination/field hospitals	No support to families Potential safeguarding issues missed Child development issues missed	
Clinical staff in non-clinical roles	All clinical trained staff with current registration are redeployed to clinical areas in DGHs/Field Hospital e.g. CHC staff/safeguarding/training	Routine work not progressed Core HB services impacted e.g. complaints/safeguarding/clinical governance/CHC Training unavailable for new staff	
Cancel cancer elective operating	Surgeons redeployed to wards Anaesthetists/ODPs to ITU Theatre nurses to ITU/Wards	Significant risk of harm Worsening prognosis for patient	
Cancel urgent elective operating	Surgeons redeployed to wards Anaesthetists/ODPs to ITU Theatre nurses to ITU/Wards	Significant risk of harm Increased waiting times	