

Action	By when	Comment
Recommendation 1		
Establish Risk and Preparedness Committee (RPCO)	April 2024	Completed
Establish RPCO Senior Officials' Working Group	April 2024	Completed
Agree approach to dedicated Welsh Cabinet items on resilience and preparedness (with Cabinet having considered 3 specific items during 2024)	Summer 2024	Completed
Review of RPCO arrangements	April 2025	Completed
Recommendation 2		
Publish the Concept of Operations	Autumn 2026	On track
Recommendation 3		
Commission development of bespoke Wales risk register	Autumn 2021	Completed
Appointment of Principal Risk Adviser	March 2022	Completed
Suite of new risk assessment and risk management products focus on horizon scanning and winter preparedness developed and issued by Welsh Government	Autumn 2022 to Autumn 2023 and on-going	In place and regularly distributed to the responder community. Completed
Wales risk management guidance completed to support delivery of Category 1 responders' risk assessment functions	Spring 2024	Completed
Independent quality assurance of risk methodology and assessment	Autumn 2024	Completed
Wales risk register completed	November 2024	Completed
Publication of public facing risk summary	Summer 2026	On track
Review and refresh of short-term risks	March and October 2025 and ongoing.	Completed.
Review and updating of long-term risks	From autumn 2024 onwards continuous	Completed (first edition).
Recommendation 4		
Establish streamlined Welsh Government response structures (including "First Response")	Spring 2022	Completed
Welsh Government commissions review of civil contingencies arrangements	March 2023	Completed
Refresh of Pan Wales Response Plan completed	December 2023	Completed

Completion of Phase 1 of Wales resilience governance	September 2024	Completed
Completion of Phase 2 of Wales resilience governance	March 2025	Completed
Commencement of new external governance arrangements	May 2025	Completed
Recommendation 5		
Welsh Emergency Care Dataset	Autumn 2026	On track
Replacement of TARIAN with new health protection management system	Winter 2026	On track
Modelling strategy for health and social care Wales (part 1)	Spring 2025	Completed
Modelling strategy for health and social care Wales (part 2)	Summer 2026	On track
National Security and Resilience Data and Evidence Unit	Autumn 2025	Completed
Stakeholder engagement on Welsh public sector data interoperability and sharing	Autumn 2025	Completed
Recommendation 6		
UK Tier 1 pandemic exercise	Autumn 2026	On track
Refreshed Wales Gold 5	June 2025	Completed
Development of new capability exercise programme	Winter 2026	On track
Recommendation 7		
Publish findings from exercises	Continuous	On track
Establishment of lessons management system	Spring 2025	Completed
Recommendation 8		
Wales Resilience Framework principles developed in conjunction with responder community and endorsed by Wales Resilience Forum	December 2023	Completed
Publish Wales Resilience Framework and delivery plan	May 2025	Completed: Wales Resilience Framework 2025 GOV.WALES
FM statement to Senedd on preparedness	Summer 2025	Completed
Recommendation 9		
Independent assurance review of Wales risk register	October 2024	Completed