

23 May 2023

Dear

## **ATISN 17422 – A Healthier Wales**

Thank you for your request to the Welsh Government for information under the Freedom of Information Act (2000) received on 24 April 2023 relating to the *A Healthier Wales: Our plan for Health & Social Care*. You have requested as follows:

- *updates and progress on implementation of the actions listed in Annex 1*

### **Our Response**

After searching our files, we are not able to respond in the template provided. The provisions within the Freedom of Information Act 2000 provides right of access to what is held as recorded information at the time the request is made. However, the Act is clear that public authorities are not required to create new information to comply with a request for information under the Act. They only need to consider information already in existence at the time of request is received.

We have located the information in Cabinet papers which have already been published online here:

<https://www.gov.wales/written-statement-healthier-wales-action-review>

<https://www.webarchive.org.uk/wayback/en/archive/20210615101844/https://gov.wales/cabinet-meeting-21-september-2020>

Further information relating to Healthier Wales can be found on the Welsh Government website using the following link: [A healthier Wales: long term plan for health and social care | GOV.WALES](#)

### **Next steps**

If you are dissatisfied with the Welsh Government's handling of your request, you can ask for an internal review within 40 working days of the date of this response. Requests for an internal review should be addressed to the Welsh Government's Freedom of Information Officer at:

Information Rights Unit,  
Welsh Government,  
Cathays Park,  
Cardiff,  
CF10 3NQ

or Email: [Freedom.ofinformation@gov.wales](mailto:Freedom.ofinformation@gov.wales)

Please remember to quote the ATISN reference number above.

You also have the right to complain to the Information Commissioner. The Information Commissioner can be contacted at: Information Commissioner's Office,  
Wycliffe House,  
Water Lane,  
Wilmslow,  
Cheshire,  
SK9 5AF.

However, please note that the Commissioner will not normally investigate a complaint until it has been through our own internal review process.

Yours sincerely,

## Annex 1

ACTION	Target Date	Achieved/ Completed/Progress report Y or N
Promote understanding of our Prudent Healthcare , philosophy, our quadruple aim approach, and the Design Principles through a public and workforce engagement programme.	From 2018	
Evaluate the impact of the Design Principles and refine them if necessary	By 2021	
Publish a National overview of the overall performance of the Health and Care system against the Quadruple Aims and submit it to the National Assembly for Wales	By 2021	
Regional Partnership Boards will be the key driver of change in Health and Social Care at regional level.	From 2018	
Clusters will continue to develop models of SEAMLESS local partnership working, working closely with Regional Partnership Boards to promote TRANSFORMATIONAL ways of working so that they are adopted across Wales.	From 2018	
Each Regional Partnership Board will identify and promote at least two models of seamless locality-based health and social care services, aligned to the Quadruple Aim and Design Principles.	By end 2018	
Commission the Healthcare Inspectorate Wales and the Care Inspectorate Wales to jointly examine the progress of new local models of health and social care, and the effectiveness of RPB joint working.	By end 2018	
The national primary care contracts will be reformed to enable the delivery of seamless local care and support.	By 2020	
Establish a national Transformation Programme to drive implementation of this Plan, led by the Director General, Health & Social Services, supported by a representative cross-sector Transformation Board.	June 2018	
Establish a targeted Transformation Fund to support the implementation of this Plan, particularly new models of seamless health and social care promoted by Regional Partnership Boards.	June 2018	

<b>ACTION</b>	<b>Target Date</b>	<b>Achieved/ Completed/Progress report Y or N</b>
Review existing programme boards, networks, delivery mechanisms, and initiatives supporting strategic change, to align and merge them into the Transformation Programme and Fund.	By March 2019	
Establish a nationally co-ordinated network of hubs which bring together research, innovation and improvement activity within each RPB footprint	By March 2019	
Adopt national standards for rapid evaluation of all innovation and improvement activity, using a value-based approach to measuring quality and outcomes.	From 2019	
Invest in a small number of priority areas which offer opportunities to drive higher value health and social care, through new approaches, emerging technologies, and strategic partnership opportunities.	From 2019	
Accelerate progress towards a fully integrated national digital architecture, the roll out of the Wales Community Care Information System, and creating an online digital platform for citizens, alongside other nationally mandated services.	From 2018	
Invest in the future skills we need within the health and social care workforce, and in the wider economy, to accelerate digital change and maximise wider benefits for society and the Welsh economy.	From 2018	
Develop an 'open platform' approach to digital innovation, through publishing national standards for how software and technologies work together, and how external partners can work with the national digital platform and national data resource.	From 2018	
Significantly increase investment in digital infrastructure, technologies and workforce capacity, supported by stronger national digital leadership and delivery arrangements.	From 2019	
Establish a national data resource which allows large scale information to be shared securely and appropriately	By 2020	
Develop a new Workforce Strategy for Health and Social Care in Wales, which includes planning for new workforce models, strengthening prevention, well-being, generalist and Welsh language skills, developing strategic education and	By end 2019	

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training partnerships, supporting career long development and diversification across the wider workforce.		
Align recruitment across sectors and with partners to attract talented people to train work and live in Wales.	From 2018	
Make NHS Wales an exemplar employer on wellbeing at work and a healthy workforce, with the intent to share this approach across the health and social care sector and the wider economy	From 2018	
Establish intensive learning academies focussed on the professional capability and system leadership which we will need in the future.	By 2020	
Strengthen planning capacity and capability throughout the health and social care system, including in Regional Partnership Boards and Public Service Boards	From 2018	
Support Regional Partnership Boards to develop their Area Plans setting out new models of seamless care, pooled budgets and joint commissioning arrangements.	From 2018	
Develop a range of 'quality statements' which set out the outcomes and standards we expect to see in high quality, patient focussed NHS services	By End 2019	
Simplify and streamline the existing NHS IMTP approach, and develop a National Integrated Medium Term Plan to strengthen strategic direction and prioritisation.	By End 2019	
Develop a national clinical plan for specialist health services setting out our strategic approach to delivering safe and high quality health services which meet the needs of people across Wales.	By End 2019	
Introduce a range of 'levers for change', a combination of incentives and sanctions, to drive performance, reward achievement and address failure to deliver	By End 2018	
Develop new population health and service user feedback mechanisms, and transparent reporting on outcomes, to support strong citizen engagement.	By End 2019	

<b>ACTION</b>	<b>Target Date</b>	<b>Achieved/ Completed/Progress report Y or N</b>
Implement a single national outcomes framework for health and social care aligned to the Quadruple Aim.	By End 2020	
Introduce joint inspection, to include partnership working, pooled budgets and joint commissioning	From 2020	
Bring together appropriate collaborative planning, delivery and performance management activities as an NHS Wales Executive function, reporting directly to the Chief Executive of NHS Wales.	By End 2018	
Confirm governance relationships between Welsh Government, the NHS Wales Executive, the Transformation Programme, and other key stakeholders.	By End 2018	
Review specialist advisory functions, hosted national functions (e.g. NWSSP, NWIS, WHSSC, EASC) and other national delivery programmes, with the aim of consolidating national activity and clarifying governance and accountability	By End 2019	