

From: []
Sent: 27 February 2026 17:03
To: []
Subject: RE: Wales DMO Application Submission
Attachments: 260225 Huw Irranca Davies letter.pdf; V2 Wales Deposit Management Organisation Application Form.pdf; Wales DMO application - Clarifications.xlsx

Hi Welsh DRS Policy team,

I hope this email finds you well.

Thank you again for your time earlier this week to share your reflections on our application and your commitment to working together with us over the coming weeks. We also appreciate the additional day you offered until today for our response.

I'm pleased to share three documents with you today:

- *A letter responding to the Deputy First Minister's note to me. I would appreciate if this could be passed on to his Private Office.
- *Our updated application, with amendments throughout to reflect the constructive conversation we had on Monday.
- *Some responses to the granular clarifications shared. It is worth noting that for many of these we refer to some new text included within the application document setting out the proposed approach for finalising full operational and financial plans with yourselves.

We look forward to meeting with you again in Cardiff on the 9th March, I understand Alex has been in touch with Laura to confirm timings. In the meantime, if there is anything you need from us or if you have any clarifying questions, please don't hesitate to reach out.

Kind regards,

Russell Davies

Exchange For Change
100 Avebury Boulevard
Milton Keynes
MK9 1FH

From: []
Sent: 19 February 2026 14:45
To: []
Cc: []
Subject: RE: Wales DMO Application Submission

Dear Russell,

I hope this email finds you well. First and foremost, I would like to extend my sincere appreciation for your application, and for meeting with the DFM last week.

I apologise for the delay in responding. We have attached a response in the form of the attached letter from the Deputy First Minister (DFM) and the clarifications from the assessment panel. To continue the application process we kindly request that you submit the returned application by 26 February.

Additionally, we would like to reiterate our previous offer to meet with the DRS policy team if you need anything further in supporting your application.

Thank you once again for your application. We look forward to your response and continued engagement.

Best regards,

Deposit Return Scheme Senior Policy Lead / Uwch-arweinydd Polisi Cynllun Dychwelyd
Ernes
Resource Efficiency and Circular Economy / Effeithlonrwydd Adnoddau ac Economi
Gylchol
Climate Change Department / Adran Newid Hinsawdd
Welsh Government / Llywodraeth Cymru

From: []

Sent: 23 January 2026 12:52

To: WG DRS Programme / LIC Rhaglen DRS <wg.drsprogramme@gov.wales>

Cc: []

Subject: Wales DMO Application Submission

Dear Welsh Government,

The UK Deposit Management Organisation Limited (UK DMO) is pleased to submit its application to operate as the Deposit Management Organisation for Wales.

Please find attached the following documents in support of our application:

- * Wales Deposit Management Organisation Application Form
- * UK DMO Limited_Business Plan Template_20260123
- * UK DMO Articles of Association May 2025

Please note that the UK DMO Membership Agreement has not been attached, as it is a confidential document. However, we can disclose this agreement to regulatory bodies

in connection with filings or authorisation processes, and we would be very happy to provide this to you upon your request.

The UK DMO values open and constructive engagement with the Welsh Government and is keen to continue this collaboration. We would welcome early engagement to further develop the application. Establishing a Wales Deposit Return Scheme is a pivotal step towards reducing littering and supporting environmental sustainability, and we hope to contribute to this by helping to deliver a world-class DMO.

Kind regards,

Russell Davies

Chief Executive Officer
UK Deposit Management Organisation Ltd
100 Avebury Boulevard | Milton Keynes | MK9 1FH

Sganiwyd y neges hon am bob feirws hysbys wrth iddi adael Llywodraeth Cymru. Mae Llywodraeth Cymru yn cymryd o ddifrif yr angen i ddiogelu eich data. Os cysylltwch Llywodraeth Cymru, mae ein hysbysiad preifatrwydd yn esbonio sut rydym yn defnyddio eich gwybodaeth a sut rydym yn diogelu eich preifatrwydd. Rydym yn croesawu gohebiaeth yn Gymraeg. Byddwn yn anfon ateb yn Gymraeg i ohebiaeth a dderbynnir yn Gymraeg ac ni fydd gohebu yn Gymraeg yn arwain at oedi. ----- On leaving the Welsh Government this email was scanned for all known viruses. The Welsh Government takes the protection of your data seriously. If you contact the Welsh Government then our Privacy Notice explains how we use your information and the ways in which we protect your privacy. We welcome receiving correspondence in Welsh. Any correspondence received in Welsh will be answered in Welsh and corresponding in Welsh will not lead to a delay in responding.